



Proxy form for the Extraordinary General Meeting of B&S Group S.A. to be held on 4 December 2025, 9:00 CET (“EGM”)

Shareholders of B&S Group S.A. (“B&S”), who wish to exercise their shareholder rights at the upcoming EGM by means of proxy, are requested to follow the instructions laid-out in this form and the convening notice to the EGM, and tick the appropriate boxes.

1. Proxy:

☐ I give power to the Company Secretary of B&S or any other subdelegate designated by B&S (the “Company Secretary”);

☐ I give power to the following proxy of my own choosing (the “Chosen Proxy”):

First name:

Last name:

Address:

2. Voting instructions:

☐ I give power to the Company Secretary or the Chosen Proxy, as applicable, to vote in my name on the resolutions of the agenda of the EGM in accordance with the following voting instructions:

a. **Agenda items (voting items)**

Proposed Resolution	Vote for	Vote against	Abstention
2. (a) Approval of the Asset Sale	☐	☐	☐
2. (b) Dissolution and liquidation of the Company	☐	☐	☐
2. (c) Appointment of Liquidator and determination of the powers and duties of Liquidator	☐	☐	☐
2. (d) Approval of reimbursement of Liquidator	☐	☐	☐
2. (e) Appointment of custodian	☐	☐	☐
3. Grant of full and final discharge to Mr. P.J. van Mierlo and Mr. M. Faasse	☐	☐	☐
4. Grant of full and final discharge to Mr. D.C. Doijer, Mr. E.C. Tjeenk Willink, Mrs. K. Smit, Mrs. E.C.J. Versteegden and Mr. L.D.H. Blijdorp	☐	☐	☐

Please tick the applicable boxes



b. Amendments or new resolutions

If amendments or new resolutions were to be presented, I instruct the Company Secretary or the Chosen Proxy, as applicable, to:

- ☐ reject such proposals
- ☐ abstain from voting on such proposals
- ☐ vote in my name as he/she deems fit

3. Other matters and signature

Blank forms, lack of choice, choice unclearly expressed and/or contradictory choices under section 2 of this proxy form will be considered as an authorisation of the Company Secretary or the Chosen Proxy, as applicable, to vote in favour of the resolutions proposed.

In all instances, the shareholders will have to obtain a proof of ownership of their B&S shares from their respective financial intermediary, in the form of a confirmation of entitlement. Confirmation of entitlement must indicate the identity of the owner of the B&S shares, the number of shares registered, and a statement that the relevant shares were registered in the financial intermediary's records in the holder's name on the record date i.e. 20 November 2025 at midnight (00:00).

Shareholders who hold their shares indirectly, through intermediaries, must have obtained and delivered to their financial intermediary the completed, dated and signed proxy form. The respective financial intermediary will have to provide ABN AMRO, and, upon request, B&S, with the proxy form and the confirmation of entitlement, dated on the Record Date the latest on 2 December 2025 by 17:00 CET.

Where the shareholder provides personal data of a proxyholder (other than the Company Secretary or its subdelegate) to B&S, the shareholder shall refer the proxyholder to the data protection notice of B&S Group available on B&S Group's website <https://www.bs-group-sa.com/investors/corporate-governance/general-meetings/>

This form is governed by, and shall be construed in accordance with, Luxembourg law. Luxembourg Courts have exclusive jurisdiction to hear any dispute or controversy arising out of or in connection with this form.

Agent mandated by the Company:

ABN AMRO BANK N.V.:
Corporate Broking & Issuer Services HQ 7212
Gustav Mahlerlaan 10
NL-1082 PP Amsterdam, The Netherlands
E-mail: ava@nl.abnamro.com

First Name, Surname or Company name



Street, No. or Registered office

Postal code, City

Country

Number of registered shares, votes of which are to be cast (note, 1 share = 1 vote)

City

Date

Shareholders' signature;
note, if in electronic form
it must meet the
requirements set out
under articles 1322-1 and
1322-2 of the Luxembourg
Civil Code

This proxy form is only valid if dated, signed and accompanied by a copy of your valid identity document and, if you represent a legal person, a copy of a recent extract of from a Trade Registry or similar authority proving your representation powers.